



First Quarter 2025

**Financial statements and management's
discussion and analysis of financial condition
and operating results**

For the three months ended March 31, 2025

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IMPERIAL OIL LIMITED

Consolidated statement of income (U.S. GAAP, unaudited)

| | Three Months to March 31 | |
|--|-----------------------------|---------------|
| millions of Canadian dollars | 2025 | 2024 |
| Revenues and other income | | |
| Revenues (a) | 12,466 | 12,249 |
| Investment and other income (note 3) | 51 | 34 |
| Total revenues and other income | 12,517 | 12,283 |
| Expenses | | |
| Exploration | 2 | 1 |
| Purchases of crude oil and products (b) | 7,756 | 7,706 |
| Production and manufacturing (c) | 1,686 | 1,664 |
| Selling and general (c) | 259 | 246 |
| Federal excise tax and fuel charge | 592 | 591 |
| Depreciation and depletion | 531 | 490 |
| Non-service pension and postretirement benefit | 5 | 1 |
| Financing (d) (note 5) | (2) | 12 |
| Total expenses | 10,829 | 10,711 |
| Income (loss) before income taxes | 1,688 | 1,572 |
| Income taxes | 400 | 377 |
| Net income (loss) | 1,288 | 1,195 |
| Per share information (Canadian dollars) | | |
| Net income (loss) per common share - basic (note 9) | 2.53 | 2.23 |
| Net income (loss) per common share - diluted (note 9) | 2.52 | 2.23 |
| (a) Amounts from related parties included in revenues. | 2,874 | 2,729 |
| (b) Amounts to related parties included in purchases of crude oil and products. | 427 | 985 |
| (c) Amounts to related parties included in production and manufacturing, and selling and general expenses. | 164 | 150 |
| (d) Amounts to related parties included in financing. | 26 | 44 |

The information in the notes to consolidated financial statements is an integral part of these statements.

IMPERIAL OIL LIMITED

Consolidated statement of comprehensive income (U.S. GAAP, unaudited)

| | Three Months to March 31 | |
|---|-----------------------------|--------------|
| millions of Canadian dollars | 2025 | 2024 |
| Net income (loss) | 1,288 | 1,195 |
| Other comprehensive income (loss), net of income taxes | | |
| Postretirement benefits liability adjustment (excluding amortization) | 12 | 4 |
| Amortization of postretirement benefits liability adjustment included in net benefit costs | 5 | 12 |
| Total other comprehensive income (loss) | 17 | 16 |
| Comprehensive income (loss) | 1,305 | 1,211 |

The information in the notes to consolidated financial statements is an integral part of these statements.

Consolidated balance sheet (U.S. GAAP, unaudited)

| | As at Mar 31 2025 | As at Dec 31 2024 |
|---|--------------------------------|-------------------------|
| millions of Canadian dollars | | |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 1,764 | 979 |
| Accounts receivable - net (a) | 5,770 | 5,758 |
| Inventories of crude oil and products | 1,844 | 1,642 |
| Materials, supplies and prepaid expenses | 1,027 | 975 |
| Total current assets | 10,405 | 9,354 |
| Investments and long-term receivables (b) | 1,080 | 1,084 |
| Property, plant and equipment, less accumulated depreciation and depletion | 58,404 (27,733) | 58,048 (27,241) |
| Property, plant and equipment - net | 30,671 | 30,807 |
| Goodwill | 166 | 166 |
| Other assets, including intangibles - net | 1,567 | 1,527 |
| Total assets | 43,889 | 42,938 |
| Liabilities | | |
| Current liabilities | | |
| Notes and loans payable | 18 | 19 |
| Accounts payable and accrued liabilities (a) (note 7) | 7,023 | 6,907 |
| Income taxes payable | — | 81 |
| Total current liabilities | 7,041 | 7,007 |
| Long-term debt (c) (note 6) | 3,988 | 3,992 |
| Other long-term obligations (note 7) | 3,884 | 3,870 |
| Deferred income tax liabilities | 4,565 | 4,596 |
| Total liabilities | 19,478 | 19,465 |
| Shareholders' equity | | |
| Common shares at stated value (d) (note 9) | 942 | 942 |
| Earnings reinvested | 23,666 | 22,745 |
| Accumulated other comprehensive income (loss) (note 10) | (197) | (214) |
| Total shareholders' equity | 24,411 | 23,473 |
| Total liabilities and shareholders' equity | 43,889 | 42,938 |
| (a) Accounts receivable - net included net amounts receivable from related parties. | 1,015 | 756 |
| (b) Investments and long-term receivables included amounts from related parties. | 256 | 266 |
| (c) Long-term debt included amounts to related parties. | 3,447 | 3,447 |
| (d) Number of common shares authorized (millions). | 1,100 | 1,100 |
| Number of common shares outstanding (millions). | 509 | 509 |

The information in the notes to consolidated financial statements is an integral part of these statements.

Approved by the directors May 5, 2025

/s/ Bradley W. Corson

Chairman and
chief executive officer

/s/ Daniel E. Lyons

Senior vice-president,
finance and administration, and controller

Consolidated statement of shareholders' equity (U.S. GAAP, unaudited)

| millions of Canadian dollars | Three Months to March 31 | |
|--|-----------------------------|---------------|
| | 2025 | 2024 |
| Common shares at stated value (note 9) | | |
| At beginning of period | 942 | 992 |
| Share purchases at stated value | — | — |
| At end of period | 942 | 992 |
| Earnings reinvested | | |
| At beginning of period | 22,745 | 21,907 |
| Net income (loss) for the period | 1,288 | 1,195 |
| Share purchases in excess of stated value | — | — |
| Dividends declared | (367) | (321) |
| At end of period | 23,666 | 22,781 |
| Accumulated other comprehensive income (loss) (note 10) | | |
| At beginning of period | (214) | (677) |
| Other comprehensive income (loss) | 17 | 16 |
| At end of period | (197) | (661) |
| Shareholders' equity at end of period | 24,411 | 23,112 |

The information in the notes to consolidated financial statements is an integral part of these statements.

Consolidated statement of cash flows (U.S. GAAP, unaudited)

| millions of Canadian dollars | Three Months to March 31 | |
|--|-----------------------------|--------------|
| | 2025 | 2024 |
| Operating activities | | |
| Net income (loss) | 1,288 | 1,195 |
| Adjustments for non-cash items: | | |
| Depreciation and depletion | 531 | 490 |
| (Gain) loss on asset sales (note 3) | (10) | (2) |
| Deferred income taxes and other | (31) | (164) |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | (12) | (722) |
| Inventories, materials, supplies and prepaid expenses | (254) | (196) |
| Income taxes payable | (81) | (234) |
| Accounts payable and accrued liabilities | 114 | 707 |
| All other items - net (c) | (18) | 2 |
| Cash flows from (used in) operating activities | 1,527 | 1,076 |
| Investing activities | | |
| Additions to property, plant and equipment | (398) | (497) |
| Proceeds from asset sales (note 3) | 11 | 4 |
| Loans to equity companies - net | 10 | 12 |
| Cash flows from (used in) investing activities | (377) | (481) |
| Financing activities | | |
| Finance lease obligations - reduction (note 6) | (4) | (5) |
| Dividends paid | (307) | (278) |
| Common shares purchased (b) (note 9) | (54) | — |
| Cash flows from (used in) financing activities | (365) | (283) |
| Increase (decrease) in cash and cash equivalents | 785 | 312 |
| Cash and cash equivalents at beginning of period | 979 | 864 |
| Cash and cash equivalents at end of period (a) | 1,764 | 1,176 |
| (a) Cash equivalents are all highly liquid securities with maturity of three months or less. | | |
| (b) Includes 2 percent tax paid on repurchases of equity. | | |
| (c) Includes contributions to registered pension plans. | (37) | (37) |
| Income taxes (paid) refunded. | (569) | (700) |
| Interest (paid), net of capitalization. | (7) | (11) |

The information in the notes to consolidated financial statements is an integral part of these statements.

Notes to consolidated financial statements (unaudited)

Note 1. Basis of financial statement preparation

These unaudited consolidated financial statements have been prepared in accordance with United States Generally Accepted Accounting Principles (GAAP) and follow the same accounting policies and methods of computation as, and should be read in conjunction with, the most recent annual consolidated financial statements filed with the U.S. Securities and Exchange Commission (SEC) in the company's 2024 annual report on Form 10-K. In the opinion of the company, the information furnished herein reflects all known accruals and adjustments necessary for a fair statement of the results for the periods reported herein. All such adjustments are of a normal recurring nature.

The company's exploration and production activities are accounted for under the "successful efforts" method.

The results for the three months ended March 31, 2025, are not necessarily indicative of the operations to be expected for the full year.

All amounts are in Canadian dollars unless otherwise indicated.

Note 2. Business segments

| Three Months to March 31 millions of Canadian dollars | Upstream | | Downstream (d) | | Chemical (d) | |
|--|---------------|---------------|----------------|---------------|--------------|------------|
| | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| Revenues and other income | | | | | | |
| Revenues (a) (b) | 39 | 42 | 12,161 | 11,879 | 266 | 328 |
| Intersegment sales | 4,405 | 4,122 | 1,837 | 1,748 | 106 | 90 |
| Investment and other income (note 3) | 14 | 4 | 21 | 12 | — | 1 |
| | 4,458 | 4,168 | 14,019 | 13,639 | 372 | 419 |
| Expenses | | | | | | |
| Exploration | 2 | 1 | — | — | — | — |
| Purchases of crude oil and products | 1,862 | 1,813 | 11,987 | 11,591 | 253 | 260 |
| Production and manufacturing | 1,176 | 1,188 | 457 | 421 | 51 | 53 |
| Selling and general | — | — | 174 | 162 | 22 | 26 |
| Federal excise tax and fuel charge | — | — | 591 | 590 | 1 | 1 |
| Depreciation and depletion | 470 | 432 | 45 | 45 | 4 | 4 |
| Non-service pension and postretirement benefit | — | — | — | — | — | — |
| Financing (note 5) | (12) | 1 | — | — | — | — |
| Total expenses | 3,498 | 3,435 | 13,254 | 12,809 | 331 | 344 |
| Income (loss) before income taxes | 960 | 733 | 765 | 830 | 41 | 75 |
| Income tax expense (benefit) | 229 | 175 | 181 | 199 | 10 | 18 |
| Net income (loss) | 731 | 558 | 584 | 631 | 31 | 57 |
| Cash flows from (used in) operating activities | 201 | 891 | 1,356 | 7 | 59 | (3) |
| Capital and exploration expenditures (c) | 266 | 290 | 88 | 153 | 3 | 5 |
| Total assets as at March 31 | 29,382 | 28,661 | 12,327 | 11,126 | 473 | 517 |

| Three Months to March 31 millions of Canadian dollars | Corporate and other | | Eliminations | | Consolidated | |
|--|---------------------|--------------|----------------|----------------|---------------|---------------|
| | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| Revenues and other income | | | | | | |
| Revenues (a) (b) | — | — | — | — | 12,466 | 12,249 |
| Intersegment sales | — | — | (6,348) | (5,960) | — | — |
| Investment and other income (note 3) | 16 | 17 | — | — | 51 | 34 |
| | 16 | 17 | (6,348) | (5,960) | 12,517 | 12,283 |
| Expenses | | | | | | |
| Exploration | — | — | — | — | 2 | 1 |
| Purchases of crude oil and products | — | — | (6,346) | (5,958) | 7,756 | 7,706 |
| Production and manufacturing | 2 | 2 | — | — | 1,686 | 1,664 |
| Selling and general | 65 | 60 | (2) | (2) | 259 | 246 |
| Federal excise tax and fuel charge | — | — | — | — | 592 | 591 |
| Depreciation and depletion | 12 | 9 | — | — | 531 | 490 |
| Non-service pension and postretirement benefit | 5 | 1 | — | — | 5 | 1 |
| Financing (note 5) | 10 | 11 | — | — | (2) | 12 |
| Total expenses | 94 | 83 | (6,348) | (5,960) | 10,829 | 10,711 |
| Income (loss) before income taxes | (78) | (66) | — | — | 1,688 | 1,572 |
| Income tax expense (benefit) | (20) | (15) | — | — | 400 | 377 |
| Net income (loss) | (58) | (51) | — | — | 1,288 | 1,195 |
| Cash flows from (used in) operating activities | (74) | 181 | (15) | — | 1,527 | 1,076 |
| Capital and exploration expenditures (c) | 41 | 48 | — | — | 398 | 496 |
| Total assets as at March 31 | 3,830 | 2,699 | (2,123) | (490) | 43,889 | 42,513 |

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- (a) Includes export sales to the United States of \$2,791 million (2024 - \$2,378 million).
- (b) Revenues include both revenue within the scope of ASC 606 and outside the scope of ASC 606. Trade receivables in "Accounts receivable - net" reported on the Consolidated balance sheet include both receivables within the scope of ASC 606 and outside the scope of ASC 606. Revenue and receivables outside the scope of ASC 606 primarily relate to physically settled commodity contracts accounted for as derivatives. Contractual terms, credit quality and type of customer are generally similar between contracts within the scope of ASC 606 and those outside it.

| Revenues millions of Canadian dollars | Three Months to March 31 | |
|--|-----------------------------|---------------|
| | 2025 | 2024 |
| Revenue from contracts with customers | 10,135 | 9,729 |
| Revenue outside the scope of ASC 606 | 2,331 | 2,520 |
| Total | 12,466 | 12,249 |

- (c) Capital and exploration expenditures (CAPEX) include exploration expenses, additions to property, plant and equipment, additions to finance leases, additional investments and acquisitions and the company's share of similar costs for equity companies. CAPEX excludes the purchase of carbon emission credits.
- (d) In 2025, benzene and aromatic solvents are reported under the Downstream segment, whereas in 2024, they were reported under the Chemicals segment. The company has determined that the impact of this change is not material; therefore, the comparative period has not been recast.

Note 3. Investment and other income

Investment and other income included gains and losses on asset sales as follows:

| millions of Canadian dollars | Three Months to March 31 | |
|--|--------------------------|------|
| | 2025 | 2024 |
| Proceeds from asset sales | 11 | 4 |
| Book value of asset sales | 1 | 2 |
| Gain (loss) on asset sales, before tax | 10 | 2 |
| Gain (loss) on asset sales, after tax | 9 | 2 |

Note 4. Employee retirement benefits

The components of net benefit cost were as follows:

| millions of Canadian dollars | Three Months to March 31 | |
|---|--------------------------|-------|
| | 2025 | 2024 |
| Pension benefits: | | |
| Service cost | 47 | 46 |
| Interest cost | 93 | 91 |
| Expected return on plan assets | (99) | (113) |
| Amortization of prior service cost | 6 | 7 |
| Amortization of actuarial loss (gain) | 3 | 12 |
| Net benefit cost | 50 | 43 |
| Other postretirement benefits: | | |
| Service cost | 1 | 4 |
| Interest cost | 5 | 6 |
| Amortization of prior service cost (credit) | (1) | — |
| Amortization of actuarial loss (gain) | (2) | (2) |
| Net benefit cost | 3 | 8 |

Note 5. Financing costs

| millions of Canadian dollars | Three Months to March 31 | |
|------------------------------|--------------------------|------|
| | 2025 | 2024 |
| Debt-related interest | 37 | 52 |
| Capitalized interest | (27) | (41) |
| Net interest expense | 10 | 11 |
| Other interest | (12) | 1 |
| Total financing | (2) | 12 |

Note 6. Long-term debt

| | As at Mar 31 | As at Dec 31 |
|------------------------------|-----------------|-----------------|
| millions of Canadian dollars | 2025 | 2024 |
| Long-term debt | 3,447 | 3,447 |
| Finance leases | 541 | 545 |
| Total long-term debt | 3,988 | 3,992 |

Note 7. Other long-term obligations

| | As at Mar 31 | As at Dec 31 |
|--|-----------------|-----------------|
| millions of Canadian dollars | 2025 | 2024 |
| Employee retirement benefits (a) | 842 | 846 |
| Asset retirement obligations and other environmental liabilities (b) | 2,620 | 2,641 |
| Share-based incentive compensation liabilities | 160 | 119 |
| Operating lease liability (c) | 145 | 144 |
| Other obligations | 117 | 120 |
| Total other long-term obligations | 3,884 | 3,870 |

(a) Total recorded employee retirement benefits obligations also included \$61 million in current liabilities (2024 - \$61 million).

(b) Total asset retirement obligations and other environmental liabilities also included \$291 million in current liabilities (2024 - \$291 million).

(c) Total operating lease liability also included \$98 million in current liabilities (2024 - \$100 million). In addition to the total operating lease liability, undiscounted commitments for leases not yet commenced totalled \$51 million (2024 - \$56 million).

Note 8. Financial and derivative instruments

Financial instruments

The fair value of the company's financial instruments is determined by reference to various market data and other appropriate valuation techniques. There are no material differences between the fair value of the company's financial instruments and the recorded carrying value. At March 31, 2025 and December 31, 2024, the fair value of long-term debt (\$3,447 million, excluding finance lease obligations) was primarily a level 2 measurement.

Derivative instruments

The company's size, strong capital structure and the complementary nature of its business segments reduce the company's enterprise-wide risk from changes in commodity prices, currency rates and interest rates. In addition, the company uses commodity-based contracts, including derivatives, to manage commodity price risk and to generate returns from trading. Commodity contracts held for trading purposes are presented in the Consolidated statement of income on a net basis in the line "Revenues" and in the Consolidated statement of cash flows in "Cash flows from (used in) operating activities". The company's commodity derivatives are not accounted for under hedge accounting.

Credit risk associated with the company's derivative position is mitigated by several factors, including the use of derivative clearing exchanges and the quality of and financial limits placed on derivative counterparties. The company maintains a system of controls that includes the authorization, reporting and monitoring of derivative activity.

The net notional long/(short) position of derivative instruments was:

| | As at Mar 31 | As at Dec 31 |
|----------------------|-----------------|-----------------|
| thousands of barrels | 2025 | 2024 |
| Crude | 5,699 | 4,260 |
| Products | (1,281) | (371) |

Realized and unrealized gain/(loss) on derivative instruments recognized in the Consolidated statement of income is included in the following line on a before-tax basis:

| | Three Months to March 31 | |
|------------------------------|-----------------------------|------|
| millions of Canadian dollars | 2025 | 2024 |
| Revenues | 15 | (24) |

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The estimated fair value of derivative instruments, and the related hierarchy level for the fair value measurement, were as follows:

At March 31, 2025

millions of Canadian dollars

| | Fair value | | | | Effect of counterparty netting | Effect of collateral netting | Net carrying value |
|----------------------------|------------|---------|---------|-------|--------------------------------------|------------------------------------|--------------------------|
| | Level 1 | Level 2 | Level 3 | Total | | | |
| Assets | | | | | | | |
| Derivative assets (a) | 50 | 54 | — | 104 | (50) | — | 54 |
| Liabilities | | | | | | | |
| Derivative liabilities (b) | 57 | 27 | — | 84 | (50) | (7) | 27 |

(a) Included in the Consolidated balance sheet line: "Materials, supplies and prepaid expenses", "Accounts receivable - net" and "Other assets, including intangibles - net".

(b) Included in the Consolidated balance sheet line: "Accounts payable and accrued liabilities" and "Other long-term obligations".

At December 31, 2024

millions of Canadian dollars

| | Fair value | | | | Effect of counterparty netting | Effect of collateral netting | Net carrying value |
|----------------------------|------------|---------|---------|-------|--------------------------------------|------------------------------------|--------------------------|
| | Level 1 | Level 2 | Level 3 | Total | | | |
| Assets | | | | | | | |
| Derivative assets (a) | 38 | 21 | — | 59 | (38) | — | 21 |
| Liabilities | | | | | | | |
| Derivative liabilities (b) | 52 | 30 | — | 82 | (38) | (14) | 30 |

(a) Included in the Consolidated balance sheet line: "Materials, supplies and prepaid expenses", "Accounts receivable - net" and "Other assets, including intangibles - net".

(b) Included in the Consolidated balance sheet line: "Accounts payable and accrued liabilities" and "Other long-term obligations".

At March 31, 2025 and December 31, 2024, the company had \$22 million of collateral under a master netting arrangement not offset against the derivatives on the Consolidated balance sheet in "Accounts receivable - net", primarily related to initial margin requirements.

Note 9. Common shares

| thousands of shares | As at Mar 31 2025 | As at Dec 31 2024 |
|---------------------|-------------------------|-------------------------|
| Authorized | 1,100,000 | 1,100,000 |
| Outstanding | 509,045 | 509,045 |

The company's common share activities are summarized below:

| | Thousands of shares | Millions of dollars |
|-------------------------------------|------------------------|------------------------|
| Balance as at December 31, 2023 | 535,837 | 992 |
| Purchases at stated value | (26,792) | (50) |
| Balance as at December 31, 2024 | 509,045 | 942 |
| Purchases at stated value | — | — |
| Balance as at March 31, 2025 | 509,045 | 942 |

The following table provides the calculation of basic and diluted earnings per common share and the dividends declared by the company on its outstanding common shares:

| | Three Months to March 31 | |
|---|-----------------------------|-------------|
| | 2025 | 2024 |
| Net income (loss) per common share – basic | | |
| Net income (loss) (millions of Canadian dollars) | 1,288 | 1,195 |
| Weighted-average number of common shares outstanding (millions of shares) | 509.0 | 535.8 |
| Net income (loss) per common share (dollars) | 2.53 | 2.23 |
| Net income (loss) per common share – diluted | | |
| Net income (loss) (millions of Canadian dollars) | 1,288 | 1,195 |
| Weighted-average number of common shares outstanding (millions of shares) | 509.0 | 535.8 |
| Effect of employee share-based awards (millions of shares) | 1.2 | 1.1 |
| Weighted-average number of common shares outstanding, assuming dilution (millions of shares) | 510.2 | 536.9 |
| Net income (loss) per common share (dollars) | 2.52 | 2.23 |
| Dividends per common share – declared (dollars) | 0.72 | 0.60 |

Note 10. Other comprehensive income (loss) information

Changes in accumulated other comprehensive income (loss):

| millions of Canadian dollars | 2025 | 2024 |
|---|-------|-------|
| Balance at January 1 | (214) | (677) |
| Postretirement benefits liability adjustment: | | |
| Current period change excluding amounts reclassified from accumulated other comprehensive income | 12 | 4 |
| Amounts reclassified from accumulated other comprehensive income | 5 | 12 |
| Balance at March 31 | (197) | (661) |

Amounts reclassified out of accumulated other comprehensive income (loss) – before-tax income (expense):

| millions of Canadian dollars | Three Months to March 31 | |
|--|-----------------------------|------|
| | 2025 | 2024 |
| Amortization of postretirement benefits liability adjustment included in net benefit cost (a) | (6) | (17) |

(a) This accumulated other comprehensive income component is included in the computation of net benefit cost (note 4).

Income tax expense (credit) for components of other comprehensive income (loss):

| millions of Canadian dollars | Three Months to March 31 | |
|--|-----------------------------|------|
| | 2025 | 2024 |
| Postretirement benefits liability adjustments: | | |
| Postretirement benefits liability adjustment (excluding amortization) | 4 | 1 |
| Amortization of postretirement benefits liability adjustment included in net benefit cost | 1 | 5 |
| Total | 5 | 6 |

Management's discussion and analysis of financial condition and results of operations

Recent business environment

During the first quarter of 2025, the price of crude oil and the Canadian WTI/WCS spread remained relatively flat with the fourth quarter of 2024. Industry refining margins improved versus the fourth quarter of 2024, reflecting changes in supply and demand balances.

During 2025, the United States announced a variety of trade-related actions, including the imposition of tariffs on imports from Canada and several other countries. In response, Canada announced its own retaliatory tariffs. Certain tariffs were paused for a period of time but have not been withdrawn. The global trade environment continues to be volatile. The likelihood of the United States, Canada or their trading partners resuming tariffs, imposing new or reciprocal tariffs, export restrictions, or other forms of trade-related sanctions is highly uncertain. Additionally, significant uncertainty exists as to what effects these actions will ultimately have on Imperial, its suppliers and its customers. The company continually monitors the global trade environment and works to mitigate potential impacts.

Operating results

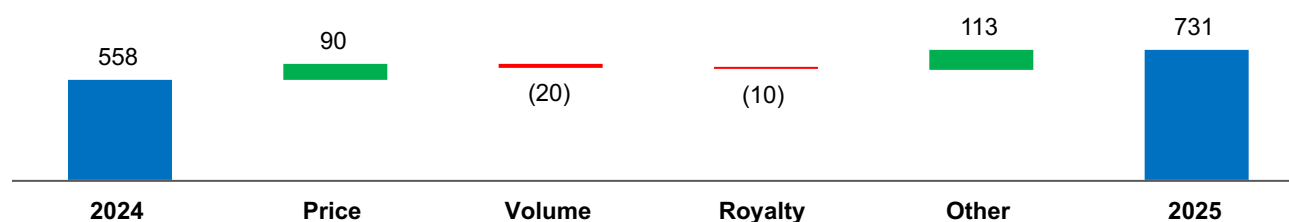
First quarter 2025 vs. first quarter 2024

| millions of Canadian dollars, unless noted | First Quarter | |
|---|---------------|-------|
| | 2025 | 2024 |
| Net income (loss) (U.S. GAAP) | 1,288 | 1,195 |
| Net income (loss) per common share, assuming dilution (dollars) | 2.52 | 2.23 |

Upstream

Net income (loss) factor analysis

millions of Canadian dollars



Price – Average bitumen realizations increased by \$8.75 per barrel, primarily driven by the narrowing WTI/WCS spread. Synthetic crude oil realizations increased by \$5.28 per barrel, primarily driven by an improved Synthetic/WTI spread.

Other – Primarily due to favourable foreign exchange impacts of about \$130 million.

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Marker prices and average realizations

| Canadian dollars, unless noted | First Quarter | |
|---|---------------|-------|
| | 2025 | 2024 |
| West Texas Intermediate (US\$ per barrel) | 71.42 | 76.86 |
| Western Canada Select (US\$ per barrel) | 58.83 | 57.50 |
| WTI/WCS Spread (US\$ per barrel) | 12.59 | 19.36 |
| Bitumen (per barrel) | 75.31 | 66.56 |
| Synthetic crude oil (per barrel) | 98.79 | 93.51 |
| Average foreign exchange rate (US\$) | 0.70 | 0.74 |

Production

| thousands of barrels per day | First Quarter | |
|--|---------------|------------|
| | 2025 | 2024 |
| Kearl (Imperial's share) | 181 | 196 |
| Cold Lake | 154 | 142 |
| Syncrude (a) | 73 | 73 |
| Kearl total gross production (thousands of barrels per day) | 256 | 277 |

(a) In the first quarter of 2025, Syncrude gross production included about 2 thousand barrels per day of bitumen and other products (2024 - 0 thousand barrels per day) that were exported to the operator's facilities using an existing interconnect pipeline.

Lower production at Kearl was primarily driven by extreme cold weather and unplanned downtime, mitigated by enhanced winter operating procedures.

Higher production at Cold Lake was primarily driven by Grand Rapids solvent-assisted SAGD, partially offset by production and steam cycle timing.

Downstream

Net income (loss) factor analysis

millions of Canadian dollars



Refinery utilization and petroleum product sales

| thousands of barrels per day, unless noted | First Quarter | |
|--|---------------|------|
| | 2025 | 2024 |
| Refinery throughput | 397 | 407 |
| Refinery capacity utilization (percent) | 91 | 94 |
| Petroleum product sales | 455 | 450 |

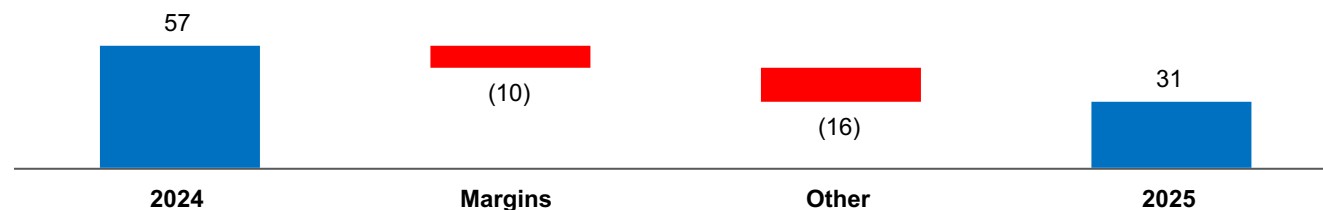
Lower refinery throughput was primarily due to additional maintenance in the company's eastern manufacturing hub.

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Chemicals

Net income (loss) factor analysis

millions of Canadian dollars



Corporate and other

millions of Canadian dollars

| | First Quarter | |
|-------------------------------|---------------|------|
| | 2025 | 2024 |
| Net income (loss) (U.S. GAAP) | (58) | (51) |

Liquidity and capital resources

millions of Canadian dollars

| | First Quarter | |
|--|---------------|-------|
| | 2025 | 2024 |
| Cash flows from (used in): | | |
| Operating activities | 1,527 | 1,076 |
| Investing activities | (377) | (481) |
| Financing activities | (365) | (283) |
| Increase (decrease) in cash and cash equivalents | 785 | 312 |
| Cash and cash equivalents at period end | 1,764 | 1,176 |

Cash flows from operating activities primarily reflect higher Upstream realizations and lower unfavourable working capital impacts.

Cash flows used in investing activities primarily reflect lower additions to property, plant and equipment.

Cash flows used in financing activities primarily reflect:

| | First Quarter | |
|---|---------------|------|
| | 2025 | 2024 |
| Dividends paid | 307 | 278 |
| Per share dividend paid (dollars) | 0.60 | 0.50 |
| Share repurchases (a) | — | — |
| Number of shares purchased (millions) (a) | — | — |

(a) The company did not purchase any shares in the first quarter of 2025 and 2024.

Forward-looking statements

Statements of future events or conditions in this report, including projections, targets, expectations, estimates, and business plans are forward-looking statements. Forward-looking statements can be identified by words such as believe, anticipate, intend, propose, plan, goal, seek, project, predict, target, estimate, expect, strategy, outlook, schedule, future, continue, likely, may, should, will and similar references to future periods. Forward-looking statements in this release include, but are not limited to, references to the use of derivative instruments and effectiveness of risk mitigation.

Forward-looking statements are based on the company's current expectations, estimates, projections and assumptions at the time the statements are made. Actual future financial and operating results, including expectations and assumptions concerning future energy demand, supply and mix; production rates, growth and mix across various assets; for shareholder returns, assumptions such as cash flow forecasts, financing sources and capital structure, participation of the company's majority shareholder and the results of periodic and ongoing evaluation of alternate uses of capital; project plans, timing, costs, technical evaluations and capacities and the company's ability to effectively execute on these plans and operate its assets, including the Strathcona renewable diesel project, the Leming, Grand Rapids and LASER projects at Cold Lake, and autonomous operations at Kearn; performance of third-party service providers including service providers located outside of Canada; capital and environmental expenditures; the ability to offset any ongoing or renewed inflationary pressures; applicable laws and government policies, including with respect to climate change, greenhouse gas emissions reductions and low carbon fuels; cash generation, financing sources and capital structure, such as dividends and shareholder returns, including the timing and amounts of share repurchases; and commodity prices, foreign exchange rates and general market conditions, could differ materially depending on a number of factors.

These factors include global, regional or local changes in supply and demand for oil, natural gas, petroleum and petrochemical products, feedstocks and other market factors, economic conditions and seasonal fluctuations and resulting demand, price, differential and margin impacts, including Canadian and foreign government action with respect to supply levels, prices, trade tariffs, trade sanctions or trade controls, the occurrence of disruptions in trade or military alliances, or a broader breakdown in global trade; political or regulatory events, including changes in law or government policy, applicable royalty rates, and tax laws including taxes on share repurchases; third-party opposition to company and service provider operations, projects and infrastructure; failure, delay, reduction, revocation or uncertainty regarding supportive policy and market development for the adoption of emerging lower emission energy technologies and other technologies that support emissions reductions; the receipt, in a timely manner, of regulatory and third-party approvals, including for new technologies relating to the company's lower emissions business activities; competition from alternative energy sources and established competitors in such markets; availability and allocation of capital; project management and schedules and timely completion of projects; unanticipated technical or operational difficulties; availability and performance of third-party service providers including those located outside of Canada; environmental risks inherent in oil and gas exploration and production activities; environmental regulation, including climate change and greenhouse gas regulation and changes to such regulation; management effectiveness and disaster response preparedness; operational hazards and risks; cybersecurity incidents including incidents caused by actors employing emerging technologies such as artificial intelligence; currency exchange rates; general economic conditions, including inflation and the occurrence and duration of economic recessions or downturns; and other factors discussed in "Item 1A risk factors" and "Item 7 management's discussion and analysis of financial condition and results of operations" of Imperial's most recent annual report on Form 10-K.

Forward-looking statements are not guarantees of future performance and involve a number of risks and uncertainties, some that are similar to other oil and gas companies and some that are unique to Imperial. Imperial's actual results may differ materially from those expressed or implied by its forward-looking statements and readers are cautioned not to place undue reliance on them. Imperial undertakes no obligation to update any forward-looking statements contained herein, except as required by applicable law.

Quantitative and qualitative disclosures about market risk

Information about market risks for the three months ended March 31, 2025, does not differ materially from that discussed on page 35 of the company's annual report on Form 10-K for the year ended December 31, 2024.