
2023 Annual Meeting of Shareholders

Tuesday, May 2, 2023 at 11:00 a.m. (MDT)

Virtual only meeting: www.virtualshareholdermeeting.com/IMO2023

Rules of Conduct

- The Chairman has the responsibility and legal authority to conduct the annual meeting in an orderly and timely manner.
- Only shareholders as of the record date or valid proxyholders may address the meeting. To submit a question, please login following the instructions in the management proxy circular. You can submit a question at any time until the Chairman closes the meeting by using the "Ask a Question" field in the web portal.
- Please ensure that questions or comments are no more than two minutes in length, and ask only one question at a time. If you have additional questions and there is sufficient time, you will be recognized again after we have heard from others. Questions from multiple shareholders on the same topic may be combined and answered together.
- It may not be possible for every question to be answered at the meeting. If this occurs or if your question is related to a personal matter, we will follow up directly with a response to your question.
- Questions that are out of order as determined by the Chairman, including those that are abusive, address person grievances or do not relate to the business of the company will not be addressed.
- All questions and answers provided at the meeting will be posted to the company's website as part of the transcript following the meeting.

Voting Procedures

If you have already voted by proxy, you do not need to vote by electronic ballot. However, if you wish to change your proxy vote or have not submitted a proxy, you must login to the meeting and a ballot will be automatically prompted for your vote during the meeting.

Shareholders can submit questions in advance of the meeting by emailing investor.relations@esso.ca or following the options set out in the proxy circular. For additional information and any updates about the meeting, visit www.imperialoil.ca/en-CA/Investors/Investor-relations. The webcast of the annual meeting will be available for one year on the company's website at www.imperialoil.ca/en-CA/Investors/Investor-relations.

Shareholders attending the meeting require an internet connection throughout the meeting. If you have technical issues on the day of the meeting, please contact Broadridge at 1-844-916-0609.

Agenda

1. Constitution of the meeting
2. Nomination and election of directors
3. Reappointment of auditor
4. Shareholder proposals
5. Chairman's message
(Brad Corson)
6. Question period and other business
7. Scrutineer report
8. Conclusion